

Evaluation Utilization

Michael Quinn Patton



Evaluation Utilization:

Utilization-Focused Evaluation Michael Quinn Patton, Charmagne E. Campbell-Patton, 2021-10-11 The Fifth Edition of the bestselling *Utilization Focused Evaluation* provides expert detailed advice on conducting evaluations that promote effective use of the findings Chock full of useful pedagogy this book presents Michael Quinn Patton s distinctive opinions based on more than forty years of experience and also the expertise of new co author Charmagne E Campbell Patton The authors begin by describing the essence of utilization focused evaluation and then outline 10 operating principles They conclude with chapters focused on how evaluation can be used to promote a more thoughtful equitable and sustainable world Richly illustrated with examples figures and cartoons this engaging text shows readers how to design and conduct evaluations that provide useful findings and which contribute to a more equitable society A companion website is available to accompany this book

Essentials of Utilization-Focused Evaluation Michael Quinn Patton, 2011-08-22 Based on Michael Quinn Patton s best selling *Utilization Focused Evaluation* this briefer book provides an overall framework and essential checklist steps for designing and conducting evaluations that actually get used The new material and innovative graphics present the utilization focused evaluation process as a complex adaptive system incorporating current understandings about systems thinking and complexity concepts The book integrates theory and practice is based on both research and professional experience and offers new case examples and cartoons with Patton s signature humor

Utilization-Focused Evaluation Michael Quinn Patton, 1978-04 The second edition of Patton s classic text retains the practical advice based on empirical observation and evaluation theory of the original It shows how to conduct an evaluation from beginning to end in a way that will be useful and actually used Patton believes that evaluation epitomizes the challenges of producing and using information in the information age His latest book includes new stories new examples new research findings and more of Patton s evaluation humour He adds to the original book s insights and analyses of the changes in evaluation during the past decade including the emergence of evaluation as a field of professional practice articulation of standards for evaluation a methodological synthesis of the qualitative versus quantitative debate the tremendous growth of in house evaluations and the cross cultural development of evaluation as a profession This edition also incorporates the considerable research done on utilization during the last ten years Patton integrates diverse findings into a coherent framework which includes articulation of utilization focused evaluation premises examination of the stakeholder assumption and clarification of the meaning of utilization

Encyclopedia of Evaluation Sandra Mathison, 2004-10-21 The *Encyclopedia of Evaluation* is an authoritative first of its kind who what where why and how of the field of evaluation Covering professional practice as well as academia this volume chronicles the development of the field its history key figures theories approaches and goals From the leading publisher in the field of evaluation this work is a must have for all social science libraries departments that offer courses in evaluation and students and professional evaluators around the world The entries in this *Encyclopedia* capture the essence of evaluation as a

practice methods techniques roles people as a profession professional obligations shared knowledge ethical imperatives events places and as a discipline theories and models of evaluation ontological and epistemological issues [Evaluation Utilization](#) Larry J. Weber, Robert W. Covert, Robert B. Ingle, 1988-10-11 This volume of *New Directions for Program Evaluation* serves as a vehicle to report the observations and practices of evaluators from a number of perspectives regarding the utilization of evaluations Topical interest groups from the American Evaluation Association are represented in these chapters as well as authors engaged in research on evaluation The sourcebook represents a review of factors that promote or inhibit utilization and a compendium of new directions in examining utilization It provides a forum for the continued examination of the issues and practices associated with the utilization of program evaluations including a review of old concepts as well as new and emergent ideas about utilization This is the 39th issue of *New Directions for Program Evaluation* For more information on the series please see the [Journals and Periodicals](#) page [Qualitative Research & Evaluation Methods](#) Michael Quinn Patton, 2014-10-29 Drawing on more than 40 years of experience conducting applied social science research and program evaluation author Michael Quinn Patton has crafted the most comprehensive and systematic book on qualitative research and evaluation methods inquiry frameworks and analysis options available today Now offering more balance between applied research and evaluation this Fourth Edition of *Qualitative Research* more than a hundred new summarizing and synthesizing exhibits and a wide range of new highlight sections sidebars that elaborate on important and emergent issues For the first time full case studies are included to illustrate extended research and evaluation examples In addition each chapter features an extended rumination written in a voice and style more emphatic and engaging than traditional textbook style about a core issue of persistent debate and controversy [Core Concepts in Evaluation](#) Lori A. Wingate, Ayesha S. Boyce, Lyssa Wilson Becho, Kelly N. Robertson, 2024-07-19 This unique book features original writings from evaluation's foundational thinkers together with new commentaries from contemporary authors Each section includes an introduction to a core evaluation concept by the editors a classic reading two commentaries on that topic by contemporary authors and a reflection guide written by the editors [Enhancing Evaluation Use](#) Marlène Läubli Loud, John Mayne, 2013-04-05 *Enhancing Evaluation Use: Insights from Internal Evaluation Units* offers invaluable insights from real evaluators who share strategies they have adopted through their own experiences in evaluation Readers will learn about the challenges solutions and lessons drawn from the experience of evaluators working in a wide range of organizations Referencing the latest literature contributors discuss factors that help or undermine attempts to foster an evaluative thinking and learning culture within an organization Applicable in a wide range of situations their accounts demonstrate the initiative and innovative thinking they use to address challenges in various sometimes complex evaluation settings Questions at the end of each chapter stimulate thought and discussions about the issues raised and allow readers to apply their findings to their own situations This book speaks to a cutting edge topic that is the potential to generalize program evaluation expertise

to larger organizational questions and the cases from multiple international contexts represent a unique feature John Clayton Thomas Georgia State University The use of actual cases to highlight major concepts in evaluation in the public sector is a great feature Danica G Hays Old Dominion University The text provides practical information from a variety of organizational contexts and the integration of international experiences provides for expanded discussion of evaluation theory and practice Kathleen Norris Plymouth State University The key strengths of this book lie in its national supra national and international organizational contexts its consistency in insider perspectives and the detailed examples provided Donna Haig Friedman University of Massachusetts Boston The book of essays reviewed here was edited by two eminent evaluators It fills an important gap in the literature in pursuit of improved quality of evaluation products evaluation thinkers have lavished attention on evaluation methods ethics and use but they have sorely neglected evaluation governance issues and have largely failed to probe the workings of evaluation within organizations Yet most evaluations are commissioned by or undertaken within organizations The choices organizations make in structuring evaluation functions and designing evaluation processes have a major bearing on the relevance validity and usefulness of evaluations Refreshingly the book offers fresh mental models and practical lessons about evaluation systems and practices adopted in diverse organizational settings All contributors to the book are seasoned practitioners They hail from national supranational and international organizations and many of them have trespassed across these thematic and organizational boundaries They all are equipped to draw on a vast reservoir of hands on experience as evaluation commissioners managers internal evaluators or external practitioners Remarkably they also display considerable familiarity with relevant themes treated by the organization management and evaluation literature Given its pragmatic focus the book is bound to elicit broad based interest among evaluation practitioners While it addresses familiar dilemmas and challenges evaluation independence evaluation utilization organizational learning nurturing of an evaluation culture etc it does so from the distinctive perspective of insiders who have had to contend with a variety of organizational constraints and management pressures Revealingly most contributors find good reasons to be optimistic about the possibility of positive change The stage is set by John Mayne whose introductory and authoritative chapter identifies the critical importance of organizational factors in the utilization of evaluation results This is followed by Bastiaan de Laat s chapter which puts forward an ingenious analytical construct the tricky triangle of relationships that links commissioners evaluators and evaluands Specifically De Laat unmasks and assesses the different and complex configurations that result from this triangular interplay Penny Hawkins elegant contribution underlines the importance of evaluation independence It highlights the considerable impact that the electoral cycle may have on evaluation approaches It also reveals that indigenous cultures may present formidable obstacles to the very notion of external evaluative oversight The next chapter penned by Marlene Laubli s is equally perceptive in tracing the creative adaptation that the evaluation function underwent in response to changes in the organizational force field of the Swiss Federal Office of Public

Health's Evaluation Unit In a similar vein Erica Wimbush provides a lucid exposition of the strategies used to bridge evaluative knowledge and management action in Scotland's public health agency Still within the health field Nancy Porteous and Steve Montague show convincingly that transformative organizational change in Canada's Public Health Agency was facilitated through judicious evaluation programming and what has come to be called double loop learning Finally Bastiaan de Laat and Kevin Williams summarize important findings from two empirical studies of evaluation use in the European Commission that go a long way in identifying good practices for evaluation commissioning in a supra national organizational context The next two chapters of the book focus on two specialized agencies of the United Nations They tread gently in what is admittedly a highly sensitive and contested terrain Maria J Santamaria Hergueta Alan Schnur and Deepak Thapa discuss how the World Health Organization's evaluation function evolved towards greater independence over several decades while Janet Neubecker Matthew Ripley and Craig Russon focus on the innovative techniques used within the International Labour Organization to enhance utilization of self evaluation findings The final chapter by Marlene Laubli Loud misses the opportunity to compensate for the good news bias that understandably characterizes the previous contributions Surprisingly it displays ambivalence towards evaluation independence which it equates with externality a concept soundly rejected by de Laat But setting this dimension aside the chapter is interesting and valuable since it reflects the co editor vast experience as an evaluator evaluation trainer and evaluation manager in diverse national and international contexts Thus the chapter provides a useful compilation of take away messages focused on good evaluation management practices It is on solid grounds when it describes how to make effective use of advisory committees motivate potential evaluation users design good terms of reference select the right evaluators craft judicious evaluation policies and keep an eye out for political windows of opportunity Each chapter of the book concludes with a crisp exposition of overarching findings discussion topics and references Thus the volume should be of practical value to teachers students professional evaluators as well as evaluation commissioners and programme managers All in all this is a book that belongs on your shelf if you are intent on enhancing the role that evaluation plays in your organization Robert Picciotto UKES Council Member

Utilization-Focused Evaluation

Michael Quinn Patton, 1978-04 The second edition of Patton's classic text retains the practical advice based on empirical observation and evaluation theory of the original It shows how to conduct an evaluation from beginning to end in a way that will be useful and actually used Patton believes that evaluation epitomizes the challenges of producing and using information in the information age His latest book includes new stories new examples new research findings and more of Patton's evaluation humour He adds to the original book's insights and analyses of the changes in evaluation during the past decade including the emergence of evaluation as a field of professional practice articulation of standards for evaluation a methodological synthesis of the qualitative versus quantitative debate the tremendous growth of in house evaluations and the cross cultural development of evaluation as a profession This edition also incorporates the considerable research done on

utilization during the last ten years Patton integrates diverse findings into a coherent framework which includes articulation of utilization focused evaluation premises examination of the stakeholder assumption and clarification of the meaning of utilization

International Handbook of Educational Evaluation T. Kellaghan, D.L. Stufflebeam, 2012-12-06 Thomas Kellaghan Educational Research Centre St Patrick's College Dublin Ireland Daniel L Stufflebeam The Evaluation Center Western Michigan University MI USA Lori A Wingate The Evaluation Center Western Michigan University MI USA

Educational evaluation encompasses a wide array of activities including student assessment measurement testing program evaluation school personnel evaluation school accreditation and curriculum evaluation It occurs at all levels of education systems from the individual student evaluations carried out by class room teachers to evaluations of schools and districts to district wide program evaluations to national assessments to cross national comparisons of student achievement As in any area of scholarship and practice the field is constantly evolving as a result of advances in theory methodology and technology increasing globalization emerging needs and pressures and cross fertilization from other disciplines The beginning of a new century would seem an appropriate time to provide a portrait of the current state of the theory and practice of educational evaluation across the globe It is the purpose of this handbook to attempt to do this to sketch the international landscape of educational evaluation its conceptualizations practice methodology and background and the functions it serves The book's 43 chapters grouped in 10 sections provide detailed accounts of major components of the educational evaluation enterprise Together they provide a panoramic view of an evolving field

Factors Affecting the Utilization of Evaluation Findings in Administrative Decision Making Edward C. Weeks, 1979

Utilization-Focused Evaluation Michael Quinn Patton, 1997 The latest edition of this bestselling book has been completely revised and updated to provide the most comprehensive review and integration ever done of the vast literature on evaluation use and practice

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