

Behavior modification is easy to grasp, though more subtle than it appears at first glimpse. Jargon aside, it boils down to the carrot-and-stick principle. And while behavior modification—also known as behavior analysis, behavior therapy, and action therapy—is nearly all carrot, it should not be confused with permissiveness.

REWARD FOR RESPONSE

The roots of behavior modification go back to the beginning of the 20th century when the Russian physiologist Ivan Pavlov successfully produced conditioned reflexes in animals. Later animal experimenters also studied learning and the role of reward in the development of desired behavior. Most notable among them was the American psychologist B. F. Skinner.

Skinner discovered that when one of his hungry laboratory rats accidentally stepped on a lever that released food in his specially designed "Skinner Box," the animal soon learned to step on the lever when hungry. Similarly, a child will do a teacher's bidding if rewarded with M&Ms—assuming that he likes M&Ms.

Suppose a child refuses to settle down in class and read. The behavior-modification teacher says, "Okay, Billy, if you'll read for five minutes I'll give you five M&Ms."

Billy reads. Behavior modifiers call the M&Ms "reinforcers"—the stimuli that cause him to read. Before long it should be possible to withdraw the M&Ms. The teacher's praise, the pleasure the student will derive from reading, and his improved grades will prove reinforcement enough.

Wolf states the reinforcement principle this way: "A stimulus-reward, if given contingent upon a response-behavior, will strengthen that behavior."

In lieu of candy, the teacher might give the child tokens that he can later exchange for five minutes' "free play." This is called a "token economy."

This is hardly revolutionary. Grandmother, and her grandmother before her, used similar stratagems with rock candy and lollipops.

"Yes," reply the behavior modifiers, "but what we have done is systematize what every good parent has always known."

Isn't this simple bribery?

"Does your employer 'bribe' you with your paycheck?" they reply.

Behavior modifiers stress that while the reinforcement principle is straightforward enough, each person's behavior pattern is invariably extremely complicated, the result of untold interactions with his environment. Moreover, it is one thing to motivate a child to read with candy or "free play," but it is quite another thing to motivate a "normal" adult and even more complex to try to change the behavior of people with serious mental or emotional problems.

Traditional psychologists and psychiatrists are concerned with leading an individual toward a discovery of the subconscious roots of his behavior. The behavior modifier, on the other hand, generally cares little about root causes. He considers himself a "sharpshooter," gunning for symptoms. It doesn't matter whether a person has, say, "an unresolved Oedipal problem," is an obsessive drinker, or suffers from claustrophobia. The behavior modifier attacks the symptom, not the cause.

A MORAL FACTOR

"We take complex behaviors and try to break them down into components that can be studied and measured, then we try to develop an environment that will strengthen the proper behavioral components," says KU's Wolf.

Traditional psychologists reject this as overly simple. Dr. Howard Shevrin of the University of Michigan says: "The symptom is the tip of the iceberg. The main problem is what gives rise to the symptom."

Shevrin sees behavior modification as too dependent upon animal research. "Human beings are more complicated than animals, as the behavior-mod people are finding now that they've come out of their laboratories."

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